



GROUP ENVIRONMENTAL AND RISKS CHARTER

July 19th 2011

The Zodiac Aerospace Group reaffirms its commitment to promoting respect for the environment in every aspect of its business, and to continuing its efforts to ensure the health and safety of its people and their property.

The Group permanently monitors regulatory changes, and is committed to ensuring full compliance with all legal requirements applying to environmental and safety issues, and to acting in an open and transparent way towards the relevant authorities.

As an active player in the global aerospace market, the Zodiac Aerospace Group precedes its involvement in all new projects with a full assessment of the sustainable development issues involved, and gives priority to the use of energy from renewable sources, the conservation of natural resources, the health of its people and respect for national cultures. It also encourages feedback, the sharing of best practice, consultation and training.

With a view to ensuring continual improvement and measurement of our environmental performance, the Group undertakes initiatives designed to limit its impact on the environment. It has set the following goals to:

- Reduce the quantity of waste produced;
- Reclaim at least 80% of the waste produced and recycle at least 40%;
- Decrease its greenhouse gas emissions by implementing, among others, a policy of reduction of energy consumption;
- Reduce its water consumption;
- Integrate the Environment requirements into design and industrialization.

Committed to maximizing the wellbeing, health and safety of its employees, the Group aims at eliminating any occupational accident by setting an objective to:

- Have an actions plan to eliminate all identified dangerous situations;
- Continue to introduce initiatives to reduce these risks and to ensure working conditions that will help to prevent occupational health risks;
- Analyze 100% of all workplace accidents and events having generated a risk.

As part of its long-term strategy, the Group has introduced an industrial risk management initiative focused on:

- Continuing the integration of the requirements of the REACH regulation;
- Continuing the implementation of the programs of replacement of worrisome substances;
- Preventing the accidental and chronic pollution that can result from storage and use of chemical products;
- Improving the fire and natural risks protection of its facilities on basis of recommendations from its insurers' inspection reports;
- Deploying a business continuity plan for all "critical" facilities.

All Group companies will continue to implement initiatives to introduce environmental management systems (ISO 14001) and health and safety systems (OHSAS 18001); and for the certified facilities maintain a successful system.

I give my personal commitment to supervise the progress made in implementing this charter, with particular emphasis on the publication of the existing Safety & Environment Report.

Olivier ZARROUATI
CEO ZODIAC AEROSPACE